Chartering Equity

Using Charter School Legislation and Policy to Advance Equal Educational Opportunity

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Executive Summary

This policy brief addresses the challenge of using charter school policy to enhance equal educational opportunity. Three overriding assumptions guide the brief’s recommendations: (1) charter schools will be part of our public educational system for the foreseeable future; (2) charter schools are neither inherently good, nor inherently bad; and (3) charter schools should be employed to further goals of equal educational opportunity, including racial diversity and school success. The creation of charter schools is just one among a variety of policy tools at the disposal of local, state, and national policymakers. As with all educational policy tools, one challenge is to wield the tool in a manner that will enhance equity and opportunity. Part I of this brief provides an overview of equal educational opportunity and its legal foundations and offers a review of prior research documenting issues concerning charter schools and their impact on equity and diversity. Part II presents detailed recommendations for charter school authorizers, as well as state and federal policymakers for using charter schools to advance equal educational opportunity. Separately, we are publishing a companion document based on these detailed recommendations, providing model statutory code language that can be employed by state policymakers to ensure that charter schools attend to long-established policy goals.

The recommendations detailed in Part II of this brief are as follows:

For Charter School Authorizers

- Establish a clear set of principles that will guide the exercise of the authority to grant, oversee, renew, and revoke charters.
- Require that charter school applicants make clear how the school will broaden, not replicate, existing opportunities for struggling populations of students in the community or communities intended to be served by the school.
- Require charter school applicants to attend explicitly to local contextual factors, particularly identified achievement disparities, graduation rate concerns, suspension and expulsion issues.
- Require evidence that the proposed school’s curricular philosophy, methodological approaches, or both are likely to achieve positive results.
• Require charter school applicants to detail disciplinary codes and procedures and require a focus on positive interventions and supports.
• Require detailed teacher recruitment, retention, and staff development plans so that the school’s teachers have sufficient capacity to deliver equal educational opportunity.
• Consider publishing a request for proposals (RFP) for charter schools to address particular persistent problems related to equitable outcomes as identified by local data analysis.
• Require detailed recruitment plans to ensure that the school targets and attracts a diverse student applicant pool representative of the broader community in terms of race, socio-economic status, disability status, gender, and limited English proficiency.
• Ensure that the charter contract includes provisions that hold charter schools to a standard of equal educational opportunity in terms of educational inputs, practices, and outcomes.
• Set clear revocation and renewal standards that reflect a commitment to equal educational opportunity.

For State Legislatures

• Adopt declarations establishing that one primary goal of charter school legislation is to enhance equitable educational outcomes for all students, particularly those who have historically struggled.
• State explicitly that charter schools must comply with all federal laws and any desegregation decrees.
• Require charter school applications to attend explicitly to the local context, particularly identified achievement disparities, graduation rates, and suspension and expulsion issues.
• Require that charter school applicants explain how the school will broaden, not replicate, existing opportunities in the community or communities intended to be served by the school.
• Require evidence that the proposed school’s curricular philosophy, methodological approaches, or both are likely to achieve positive results.
• Require detailed recruitment plans to ensure that the school targets and attracts a broad applicant pool in terms of race, socio-economic status, disability status, gender, and limited English proficiency.
• As part of the standards for granting charter approval and renewal, create a set of rebuttable legal presumptions tied directly to equal educational opportunity.
• Grant state educational agencies the authority to revoke and non-renew charters of schools that do not meet basic standards, whenever charter authorizers fail to act.
For Congress in the Reauthorization of NCLB

- Condition funds distributed to states through NCLB’s charter school provision on a clear articulation by the state of how charter school legislation is used to advance equal educational opportunity and other existing published priorities.
- Require that states assure that federal planning grants disbursed by the states may only be awarded to charter schools with applications that show a strong likelihood of success to positively affect local achievement disparities.
- Establish programs and grant funds that create an incentive to those charter schools that narrow achievement gaps and promote integration.
- Require states to collect data regarding charter school recruitment, retention, and discipline.
Chartering Equity: Using Charter School Legislation and Policy to Advance Equal Educational Opportunity

Introduction

Charter schools, which are voluntary enrollment schools created by a contract between a designated charter school authorizer and charter school operators, have been part of the public educational landscape in the United States for more than two decades.¹ They exist in 40 states, the District of Columbia, and Puerto Rico. According to the Center for Education Reform, more than 5,400 charter schools educate approximately 1.7 million students.² As a form of public school choice, charter schools have broad bipartisan support that has spanned four presidential administrations and has gained expression in both federal and state legislation.³

The creation and operation of charter schools as a policy initiative is not without controversy, however. Proponents and skeptics of charter schools both often couch their arguments in the language of opportunity. Proponents champion parental choice as a virtue in and of itself and laud charter schools as an avenue for groups to create innovative public school options for students.⁴ They also contend that wealthier parents have always had school choices, due to their ability to change residences; charters are a way to extend choice to lower-income families. Skeptics caution that charter schools, if unregulated, will continue to result in stratification of students, disinvestment in other public schools, and a failure to enroll the most difficult-to-serve students.⁵

While we recognize the contentions on both sides of the issue, we begin this legislative policy brief with three overriding assumptions: (1) charter schools will be part of our public educational system for the foreseeable future; (2) charter schools are neither inherently good, nor inherently bad; and (3) charter schools should be employed to further goals of equal educational opportunity. In the end, the creation of charter schools is just one among a variety of policy tools at the disposal of local, state, and national policymakers. Like all such educational policy tools, one challenge then is to wield the tool a manner that will enhance equity and opportunity, rather than entrench or exacerbate inequities.

Equal educational opportunity for all children has long been a stated national goal. It has its home in the Fourteenth Amendment’s guarantee of equal protection of the laws. Chief Justice Warren’s ringing rhetoric from Brown v. Board of Education explains the foundation for the goal of equal educational opportunity:

http://nepc.colorado.edu/publication/chartering-equity
Today, education is perhaps the most important function of state and local governments. Compulsory school attendance laws and the great expenditures for education both demonstrate our recognition of the importance of education to our democratic society. It is required in the performance of our most basic public responsibilities, even service in the armed forces. It is the very foundation of good citizenship. Today it is a principal instrument in awakening the child to cultural values, in preparing him for later professional training, and in helping him to adjust normally to his environment. In these days, it is doubtful that any child may reasonably be expected to succeed in life if he is denied the opportunity of an education. Such an opportunity, where the state has undertaken to provide it, is a right which must be made available to all on equal terms.6

As this language makes clear, equal educational opportunity involves attention to both inputs (instruction “made available to all on equal terms”) and outputs (instruction to equip students for “good citizenship,” “awakening the child to cultural values,” “preparing

Federal laws, both those that prohibit discrimination and those that provide funding, clearly establish the obligation that every public school, including charter schools, serve the aim of equal educational opportunity.

[each child] for later professional training” and “helping [each child] to adjust normally to his environment.”)7 Recent discussions about the term “have also included the concept of ‘throughputs,’ i.e. the educational practices of the schools themselves.”8

Unfortunately, our history bears too many examples of educational policies and practices that have fallen short of this aspiration, requiring the intervention of the courts to correct denials of opportunity on the basis of race (e.g., Brown v. the Board of Education, 19549), alienage (e.g., Plyler v. Doe, 198210), language (e.g., Lau v. Nichols, 197411), sex (e.g., U.S. v. Virginia, 199612), and disability (e.g., Mills v. State Board, 197213). So central is the concept, that Congress has also found it in the nation’s best interest to enact a series of federal laws, some of which provide funding to states and school districts to support their efforts in providing opportunity, while others penalize offenders by threatening the removal of federal financial assistance if they fail.

History also provides cautionary evidence that unconstrained parental choice may be used to thwart, rather than advance, equity and opportunity. For example, after the Supreme Court ruled segregation unconstitutional in Brown, officials in Virginia’s Prince Edward County Schools closed all public schools and created a system of choice based on tuition vouchers, knowing that parental choice would result in continued racial segregation. Likewise, the County School Board of New Kent County instituted a “freedom of choice” plan within its public schools, resulting in a continuation of the segregated school system. In both instances, the Supreme Court invalidated the plans as unconstitutional.14 Setting aside issues of discriminatory intent, choice patterns that exacerbate racial stratification
(and stratification by parental education, wealth, and other factors) remain a very real concern.¹⁵

This brief addresses the challenge of using charter school policy to enhance equal educational opportunity. Part I provides an overview of the current legal basis for equal educational opportunity and a review of prior research documenting issues concerning charter schools and their impact on equity and diversity. Part II presents detailed recommendations for charter school authorizers, state and federal policymakers for using charter schools to advance equal educational opportunity. In a separate, companion document, these detailed recommendations are translated into model statutory code language that can be employed by state policymakers to ensure that charter schools attend to long-established policy goals.

**Part I: Equal Educational Opportunity and Charter Schools**

This section reviews the legal basis for the concept of equal educational opportunity and explains the research concerning charter schools and their relationship to equity. In particular, research is reviewed regarding charter schools and race, disability, English language learners, and gender. This examination provides the foundation for the proposals made in Parts II of this brief.

After the Supreme Court declared segregation unlawful in *Brown v. the Board of Education*, advocates used both legislation and litigation to establish the obligation of public school systems to provide equal educational opportunity for all children regardless of status. While racial equality has remained a central concern, activists have also worked to ensure equality of opportunity on the basis national origin, language, sex, and disability.

Table 1 lists the major cases and federal laws that establish the principle of equality of opportunity. The table also lays out the level of scrutiny courts apply if considering whether a particular policy is consistent with Fourteenth Amendment guarantees.

As noted, five federal statutes protect students enrolled in public schools from discrimination. In each instance, entities that fall short of the requirements risk a penalty, most often loss of some or all federal funding. As such, these laws can be considered “sticks” in that they punish improper actions.

In addition to these anti-discrimination laws, two important federal funding statutes are instrumental in ensuring that schools meet their obligations, the Elementary and Secondary Education Act (ESEA), now codified as the No Child Left Behind Act (NCLB), and the Individuals with Disabilities Education Act (IDEA). These laws may be considered the “carrots” that offset the sticks associated with the non-discrimination provisions.¹⁹

Congress enacted the ESEA in 1965 to provide funding to schools to assist them in providing opportunities to children from impoverished households as part of President
Lyndon B. Johnson’s “war on poverty.” Congress declared the purpose of the law as follows:

In recognition of the special educational needs of children of low-income families and the impact that concentrations of low-income families have on the ability of local educational agencies to support adequate educational programs, the Congress hereby declares it to be the policy of the United States to provide financial assistance ... to local educational agencies serving areas with concentrations of children from low-income families to expand and improve their educational programs ...^20

In addition to helping states and school districts mitigate the effects of poverty as a barrier to achievement, the ESEA (or, more accurately, the threatened loss of ESEA funding) has long been acknowledged as a primary impetus in the integration of public schools in the
1960s and 1970s. NCLB, the latest reauthorization of the ESEA signed into law by President George W. Bush in 2002, couples funding with requirements for data collection and reporting. NCLB requires that schools report achievement data in the aggregate and disaggregated by race/ethnicity, gender, socio-economic status, disability, and language proficiency. Schools that fail to test a sufficient percentage of their students or have an insufficient number of students who score at proficiency levels are subject to a series of sanctions that increase in severity with every subsequent year of being named “in need of improvement.”

NCLB affects charter schools in three ways. First, as public schools, charter schools must comply with NCLB provisions, including testing, analysis and reporting of the disaggregated performance data. Second, charter schools have a role in the sanctions other schools face for failing to meet state and federal goals. Students enrolled in schools that have under-performed for two consecutive years must permit students to transfer to other public schools, including charter schools. Schools that have been deemed in need of improvement for five consecutive years must restructure, which can include converting to a charter school. Finally, NCLB reauthorized the Charter Schools Expansion Act, which provides funds for planning grants of up to three years for charter school development.

Charter schools must also comply with the provisions of the IDEA. Enacted first in 1975 as the Education for All Handicapped Children’s Act, the IDEA requires states to ensure that all public schools provide a “free appropriate public education” in exchange for federal funds designed to help schools meet the excess costs of providing special education and related services. In addition to extensive provisions concerning how to provide FAPE, the law seeks to ensure equal educational opportunity by requiring that data be collected regarding the number of students identified as disabled, disaggregated by race and ethnicity, the educational placements to which students are assigned, and the rates of suspension and expulsion. Provisions also impose requirements for any district that has a disproportionate number of students from any racial category identified as disabled. Additional provisions ensure that children who are learning English are not labeled as having a disability solely due to their lack of English proficiency. As discussed below, such rules as regards students with special needs play out in important ways for charter schools.

This combination of federal laws, both those that prohibit discrimination and those that provide funding, clearly establish the obligation that every public school, including charter schools, serve the aim of equal educational opportunity.

**Charter Schools and Race**

Four concerns predominate any discussion of charter schools and race. The first three are problems shared with all public schools: (1) persistent achievement gaps between White and non-White students; (2) high drop-out rates; and (3) high suspension and expulsion rates that have created a “school-to-prison pipeline,” particularly for students of color.
The fourth consideration, the demographics of student populations, while a concern for many urban areas, is a particular concern and a common critique of charter schools.

The racial composition of charter schools raises important equity concerns. According to a 2010 UCLA Civil Rights Project report, 70% of Black charter school students attend schools that are intensely segregated (i.e., comprising of 90-100% racial minorities). This percentage was twice as many as the share of Black students in traditional schools who attend intensely segregated traditional public schools. Further, 43% of Black charter school students attended schools that were 99% minority. This percentage was “nearly three times as high as Black students in traditional public schools.”

These statistics are disconcerting for several reasons. Schools with high percentages of racial minorities are more likely than predominantly White schools to have problems with teacher turnover. Schools with concentrations of minority students also tend to have lower educational outcomes, as quantified by test scores, high school graduation rates, and college graduation rates. Intergroup relations are generally enhanced in less segregated schools. And schools with high concentrations of Black students tend to have less funding per pupil than predominantly White schools when adjusted for need.

Charter school statutes generally have two types of provisions intended to guard against the proliferation of high-minority charter schools. The charter school statutes of seven states—Colorado, Delaware, Louisiana, Michigan, Oklahoma, Pennsylvania, and Virginia—require charter schools to comply with court-ordered desegregation decrees. Further, a second type of provision is designed to ensure that the racial composition of charter schools reflects that of the school district as a whole. Oluwole and Green divide these provisions into two categories: (1) hortatory; and (2) mandatory. Hortatory provisions urge racial balance, while mandatory racial balancing provisions require the charter school population to reflect the racial composition of the school districts in which they are located. Prescribed-percentage provisions are those that define a percentage required for racial balance. Indeterminate racial-balance provisions do not prescribe a percentage, but instead have a general requirement of charter-school racial balance. Table 2 lists states with these racial balancing provisions.

Table 2: Racial Balancing Provisions

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<th>Hortatory</th>
<th>Mandatory</th>
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<tr>
<td></td>
<td>Prescribed-percentage provisions</td>
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<td>California, Florida, Hawaii, Ohio, Wisconsin</td>
<td>Nevada, South Carolina</td>
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Statutory provisions requiring charter schools to comply with desegregation decrees may enhance equal educational opportunity to minority students and for minority students in traditional public schools in those school districts. Charter schools might violate court-
ordered desegregation decrees by being more segregated than other public schools within the school district. Charter schools might also make it difficult for school districts to satisfy school desegregation decrees by attracting a disproportionately high percentage of students and faculty of one race away from other public schools within the districts. However, few school districts remain under court-ordered desegregation decrees or Title VI desegregation plans, so these provisions have limited utility to address charter school racial demographics.

In addition, a 2007 Supreme Court decision, Parents Involved in Community Schools v. Seattle School District, raises doubt as to the constitutionality of at least some charter school racial balancing provisions. In Parents Involved, the Supreme Court found

When school reform embraces parental choice in the form of charter schools, the value of equal educational opportunity must remain central.

unconstitutional two voluntary, race-based student assignment plans in Seattle and Louisville. In both programs, students were denied their enrollment choice if it would place the school out of compliance with the district’s racial balancing guidelines. A divided Court concluded that the two plans violated the Equal Protection Clause. A four-Justice plurality signed onto an opinion essentially rejecting the idea that school diversity could be a compelling state interest. Justice Kennedy wrote a concurrence agreeing with the plurality that strict scrutiny was applicable and therefore, the policies had to satisfy a compelling governmental interest and be narrowly tailored. Justice Kennedy concluded, however, that both plans served compelling interests, and he declared that “diversity...is a compelling educational goal [that] a school district may pursue.” Nonetheless, he found that neither school district’s student assignment policy was narrowly tailored. One of his primary objections concerned the conditioning of opportunity on the individual’s racial status.

Kennedy’s concurrence suggests that mandatory racial balancing provisions might not survive analysis. The primary problem is that such racial balancing provisions would likely require decisions to be made at an individual level, in a manner similar to those struck down in Seattle and Louisville. On the other hand, hortatory racial balancing provisions might survive constitutional scrutiny. Because hortatory provisions themselves stop short of racial quotas, the provisions would likely not be subject to strict-scrutiny analysis.

Justice Kennedy’s opinion provides a roadmap that states could use to amend their charter school statutes to guard against racial isolation. He identified various race-conscious measures, which might not trigger strict scrutiny and thus are more likely to survive judicial examination. Accordingly, states could amend their statutes and charter school authorizers could revise their policies to require charter schools to engage in recruitment and outreach to achieve a racially diverse student body. Charter school statutes could offer preferences to proposals that, for example, serve multiple districts or otherwise adopt approaches likely to attract a racially diverse student body.
could stipulate that schools failing to achieve a racial diverse student body have a heavy burden to show why the schools’ demographics have failed to meet community norms.\textsuperscript{50}

Congress, too, could play a role in ensuring that charter schools serve aims of racial equality. The National Coalition on School Diversity published a brief recommending ways that NCLB could be revised to “foster diversity,” including:

- Add “incentives for diversity in federally funded charter schools.”
- “[E]nsure that federally funded charters do not contribute to increasing socio-economic and racial isolation.”
- “[P]rovide incentives to locate new schools strategically to counter growing racial and socio-economic isolation.”
- “[E]nsure that a charter school is not the only option offered to students attending a failing school.”
- Require that “[o]nly charter schools that provide accurate and comprehensive data to the public should be considered for replication.”
- Provide “[a]nnual oversight and accountability … to ensure that federally supported charter schools meet civil rights requirements.”
- Extend “Federal funding for charter schools … to include magnet schools.” \textsuperscript{51}

\textbf{Charter Schools and Socio-economic Status}

Champions of charters frequently argue that these schools (and parental choice programs more generally) help provide children of low-income families with the ability to select their school, thereby offering a benefit long enjoyed by wealthy families that can choose from a broad array of public and private schools. Yet some researchers have raised concerns that charter schools, however unwittingly, may create or replicate stratification on the basis of income or social class.\textsuperscript{52} Parental education in particular is among the strongest predictors of parents’ efficacy and involvement in actively choosing schools for their children.\textsuperscript{53}

\textbf{Charter Schools and Disability}

Considerable research has been done to examine the extent to which charter schools serve children with disabilities.\textsuperscript{54} Even though some charter schools are specifically designed to serve this population, in general charter schools serve fewer children with disabilities than do traditional public schools.\textsuperscript{55} Some have also documented a phenomenon called “counseling out” where charter school authorities advise parents that the school is not a good match for their child with a disability.\textsuperscript{56} IDEA makes clear, however, that charter schools must serve children with disabilities and that charter schools may not limit enrollment of students who need special education.\textsuperscript{57}

Charter schools specifically designed to serve children with disabilities raise other concerns, chief among them whether such schools run counter to current initiatives to include children with disabilities in general classrooms. While some of the 71 schools identified by a recent study were created to model inclusive practices, most schools were
designed to serve children with identified disabilities or disabilities generally.\textsuperscript{58} Given IDEA’s legal presumption that children with disabilities be educated with children who are not disabled unless the “nature and severity” of the child’s disability requires something else, charter schools that become segregated environments for children with disabilities draw attention to the tension between IDEA’s group decision-making requirements designed to ensure the child’s rights on the one hand and independent parental choice on the other hand.

**Charter Schools and English Language Learners**

While little research has examined how charter schools serve English Language Learners (ELL), a recent study concluded that this special population tends to be under-represented in charter schools.\textsuperscript{59} But the mechanisms and reasons lying behind these numbers are not clear from the research. Like any type of special programming, charter schools, especially those that are new schools, decide what programming to offer. The small number of ELL students in charter schools raises the question of whether charter schools are controlling the student population by controlling what programming is available and unavailable. The Equal Educational Opportunities Act (EEOA) requires that schools take “appropriate action to overcome language barriers that impede equal participation by its students in its instructional programs.”\textsuperscript{60} Accordingly, charter schools enrolling children whose first language is not English would need to ensure that their programs and practices addressed students’ language learning needs. It would appear that the clear potential for counseling out exists with this population in the same way that has been documented for children with disabilities, but further data collection and enhanced reporting requirements are needed in order to understand and address this issue.

**Charter Schools and Gender**

When NCLB was enacted, it directed the Department of Education to promulgate regulations to permit single-sex classes and schools. At that time, less than a dozen publicly funded single-sex programs existed across the country.\textsuperscript{61} Since the final regulations amending Title IX’s implementation were published in 2006, that number has exploded to over 500 public single-sex programs today, many of them charter schools.\textsuperscript{62}

Title IX’s regulations specify that permissible single-sex classes and activities within public schools must be non-vocational, voluntary programs that serve an “important objective,” “provided that the single-sex nature of the activity is substantially related to achieving that objective.”\textsuperscript{63} Whole schools may also be single-sex and then must ensure that “substantially equal” benefits are available to the excluded sex, though independent single-sex charter schools are exempt from that provision.\textsuperscript{64}

The regulations essentially codify the Supreme Court’s standard from *U.S. v. Virginia*,\textsuperscript{65} the case that found the Virginia Military Institute’s exclusion of women violated the Fourteenth Amendment. However, the 2006 regulations appear to stop short of the Court’s directive in that the 7-2 decision made clear that there is a “strong presumption that any
gender classifications are invalid” unless an “exceedingly persuasive” justification is served. Interestingly, unlike the regulations that apply to single-sex activities within co-educational schools, the regulations that apply to single-sex schools do not require the articulation of an important governmental interest. Since the VMI case, the Court has not issued further instruction on what justifications would be “exceedingly persuasive,” but it appears that current jurisprudence would require any single-sex charter school to be supported by more than mere desire for such an environment.

Summary

As asserted above, equal educational opportunity is a cherished and long-held goal in the United States. Its current home in both jurisprudence and federal legislation directly reflects the struggle inherent in realizing the goal. When school reform embraces parental choice in the form of charter schools, the value of equal educational opportunity must remain central. The concerns raised when publicly funded schools enroll either an over- or under-representation of the students on the basis of race, socio-economic status, disability, language, or gender go to the heart of equity. While it would be inappropriate to claim that no school with such a profile could ever be valid, it is equally inappropriate to assume that simply because parents select an option with a homogeneous student population, it is proper.

Ensuring that public educational dollars serve equity requires balancing the parents’ choices against principle of parens patriae, the state’s interest in ensuring children’s education meets appropriate standards. This interest, combined with concerns about charter schools and whether they serve all children regardless of race, ethnicity, socio-economic status, language, disability and gender, strongly suggest that states and their students would benefit from explicit policies designed to increase the equity and outcomes of charter schools.

Part II: Recommendations for Educational Policymakers

Given the national focus on equal educational opportunity, the need to better serve segments of the student population, and the prevalence of charter school legislation as a school reform tool, the question becomes: How can policymakers wield the “charter schools” tool in a manner that champions equal educational opportunity?

What follows is a series of recommendations to ensure that charter schools further national policy goals with respect to equity and opportunity. Growth in the charter school sector for the mere sake of growth neglects the central justification for their existence: to improve the current public educational landscape for children and their families. We believe that any public policy should “[f]irst, do no harm,” in this instance by ensuring that charter school policies “should at least not result in greater inequalities” than the current school system that charter schools are designed to “reform.” We also believe that employing charter schools to further equal educational opportunity requires that
implementation of charter school statutes “should not have the effect of increasing the advantage of those at the top of the [income] distribution.”

To that end, first, we provide measures that charter school authorizers—be they school districts or other entities—can adopt to better realize charter schools’ potential as a school reform strategy. Second, we advance provisions that state legislatures could enact to set equitable statewide guidelines for all charter schools. Finally, we make recommendations for Congress to include in the reauthorization of NCLB to ensure that charter schools address the same policy goals established by the original ESEA and other federal legislative initiatives.

**Charter School Authorizers**

Whether or not the federal or state legislatures adopt the specific policy recommendations below, charter school authorizers have an independent opportunity to exercise their discretion in ways that maximize equitable outcomes for all students and avoid the civil rights concerns raised by critics of charter schools. To that end, we recommend the following:

*Establish a clear set of principles that will guide the exercise of the authority to grant, oversee, renew, and revoke charters.* Every exercise of policy is a statement of values. Accordingly, it is imperative at the outset to consider in what ways the exercise of charter school authority will be consistent with the values held by the community the authorizer serves. The principles adopted should clarify that the value of equal educational opportunity has priority and may also suggest approaches that would be counter to local norms. Any principles adopted should then be reflected in each aspect of the chartering process. For example, the University of Wisconsin-Milwaukee’s requirement that each charter school “reflect the diversity of the population of the City” results in a requirement that applicants “[d]escribe the marketing program that will be used to inform the community about the school,” “explain how students will be recruited for the program,” and “[d]escribe the means by which the school will achieve a racial and ethnic balance among its pupils that is reflective of the school district population.”

*Require that charter school applicants make clear how the school will broaden, not replicate, existing opportunities for struggling populations of students in the community or communities intended to be served by the school.* Charter schools were designed to spur educational innovation in order to achieve better results. The underlying premise, of course, is that by providing a variety of educational approaches, students and their parents will be more likely to find an educational environment that engages the child and leads to greater achievement. Therefore, if our goal is to improve educational outcomes for students who are not now achieving at desired levels in existing programs, little is accomplished by replicating opportunities currently present. Each charter school should add to the local educational menu in ways that target effective and equitable outcomes for all students.
Require charter school applicants to attend explicitly to local contextual factors, particularly identified achievement disparities, graduation rate concerns, suspension and expulsion issues. If charter schools are truly to play a beneficial role in school reform, then each charter school must have an appreciable positive impact on the educational attainment of the students served in that area. One way that charter authorizers could help to accomplish this goal would be to require those seeking charters to describe how the proposed school will address one or more identified problems targeted for “reform” by explicitly referencing local data and local issues and detailing how the proposed charter school will positively affect the community and improve the data picture.

Require evidence that the proposed school’s curricular philosophy, methodological approaches, or both are likely to achieve positive results. While state statutes uniformly require charter school applicants to describe the educational approach to be used, describing that approach is insufficient if charter schools are going to achieve better results. Instead, charter authorizers should expect those who apply to justify the need for the charter school by demonstrating through references to research the likelihood of success. Charter school applicants should also be required to explain how this success will be measured, including but not limited to performance on state accountability systems. This suggestion, coupled with the requirement to attend to local outcomes data, aligns with NCLB and IDEA requirements to use sound scientifically based research as a basis for student programming as much as is practicable.75

Require charter school applicants to detail disciplinary codes and procedures and require a focus on positive interventions and supports. As noted above, students of color and students with disabilities are subject to higher rates of suspension and expulsion. In addition, researchers have raised many concerns about a “school to prison pipeline” because of an increasing police involvement in responding to in-school misbehavior.76 To ensure equitable disciplinary policy, applicants should be required to detail their approach, including alternatives to suspension, expulsion, and discretionary involvement of police. Applicants should also be required to identify the research base that supports the school’s proposed approach. Charter operators should also be required to maintain data regarding the number of suspensions and expulsions, both in the aggregate and disaggregated by race, ethnicity, gender, and socioeconomic status. Data on student attrition should also be tracked to ensure that students are not being constructively expelled (pushed out).

Require detailed teacher recruitment, retention, and staff development plans so that the school’s teachers have sufficient capacity to deliver equal educational opportunity. Research has documented a linkage between teacher quality and student achievement.77 However, schools with high concentrations of minority students are taught disproportionately by teachers who are uncertified, inexperienced, or not teaching in their field.78 Authorizers must take steps to ensure that charter schools, particularly those serving minority students or other students who have historically struggled, have highly qualified faculty.
Consider publishing a request for proposals (RFP) for charter schools to address particular persistent problems related to equitable outcomes as identified by local data analysis. Charter school authorizers can approach their task in either a passive or an active posture. That is, they can wait to see what charter schools are proposed or they can actively seek ideas to tackle persistent identified problems. The National Alliance for Public Charter Schools recommends that state laws be amended to require authorizers to use an RFP process. However, authorizers need not wait for such statutory revisions to implement a targeted approach specifically designed to solicit high-quality proposals to address issues of equity and opportunity.

Require detailed recruitment plans to ensure that the school targets and attracts a diverse student applicant pool representative of the broader community in terms of race, socio-economic status, disability status, gender, and limited English proficiency. Research clearly documents the advantages of learning in diverse environments for all students and conversely demonstrates the problems associated with racially isolated learning environments. Additionally, scholars have raised concerns about charter schools having a segregative or re-segregative effect in some communities. Therefore, charter authorizers should require each applicant to submit a detailed recruitment plan documenting the steps that will be taken to ensure the broadest representation of students requesting admission to the school. If the school proposes a curriculum that is designed to appeal to a student population that can be defined by a common status characteristic (e.g., an ethno-centric charter school, a school designed for children with disabilities, a single-sex charter school), authorizers should hold the plan to a higher level of scrutiny to ensure that the school truly practices open enrollment and actively seeks the benefits of a diverse student body. Likewise, given existing achievement gaps related to race and socio-economic status, authorizers should highly scrutinize a plan for any school that seeks to serve high-achieving students to ensure that it does not result in a school with a homogenous student population. Finally, if the school’s proposed location would potentially hinder enrollment of a broad representation of students, the applicant should be expected to present a more detailed recruitment plan in order to counter those effects.

Ensure that the charter contract includes provisions that hold charter schools to a standard of equal educational opportunity in terms of educational inputs, practices, and outcomes. Requiring attention to issues of equity is important, as noted above, at the application stage of charter school approval. Such attention by the authorizer is equally important once the school is up and running. Charter schools are primarily held accountable by means of a charter contract. Accordingly, it is important that the charter contract specify the equitable outcomes expected, including, but not limited to: (1) student achievement on state tests and other achievement outcomes that is comparable to, or better than, existing school performance, including a narrowing of identified achievement gaps; (2) student retention/attrition data that provide evidence that the school retains the students it enrolls; and (3) disciplinary data that shows that suspension and expulsion are used only when necessary and that
“trends and patterns of disciplinary actions, including suspensions, expulsions, and handling of pupil harassment will be examined annually.”

**Set clear revocation and renewal standards reflecting a commitment to equal educational opportunity.** The ultimate accountability mechanisms at the authorizers’ disposal are revocation, renewal and non-renewal decisions. Therefore, authorizers should make the charter contingent upon performance that demonstrates the delivery of equal educational opportunity. To that end, authorizers should clearly establish that certain patterns of performance will require additional justification before any renewal is granted. For example, if the community is racially and ethnically diverse, but the school’s population is not, the charter school should have to justify why it still serves the public interest and should provide a detailed plan to attract a student population more representative of the community in future years. Moreover, segregated learning environments are adverse to public policy. The presumption, therefore, should be that the community is not served by a segregated school and that a segregated charter school wishing to remain in operation should have to provide convincing evidence to overcome that presumption. Likewise, if school’s data demonstrate that suspension and expulsion are used in excess of local or state practices and standards, the school should have to justify its continuance, given a presumption that a charter showing an unusually high reliance on exclusion for disciplinary purposes will not be renewed. In every case, satisfaction of parents of enrolled students should not be the primary evidence that the school positively serves the public’s interests.

**State Legislatures**

Charter schools are, by definition, creations of state law. Accordingly, state legislatures should take explicit care to ensure that these schools deliver programs that advance state goals to provide equitable opportunities to all students. States can move in that direction by enacting provisions in charter school laws that make the goal of equal educational opportunity a central feature of charter schools and require charter school authorizers and operators to exercise their obligations in a manner consistent with that goal. What follows is a list of the provisions that should be present in a charter school statute and a rationale for such inclusion.

**Adopt declarations establishing that one primary goal of charter school legislation is to enhance equitable educational outcomes for all students, particularly those who have historically struggled.** Such declarations provide tangible evidence that charter schools are intended to be a tool to address the most pressing educational concerns as consistently expressed as a priority in federal law and many state laws. Such declarations also establish a predicate for provisions intended to effectuate the goal.

**State explicitly that charter school must comply with all federal laws and any desegregation decrees.** This provision is necessary to ensure that charter school operators are fully aware that state statutes may relieve compliance with state, but not
federal, law. In addition, to ensure that any remaining desegregation orders are not subverted by the creation of a charter school in the same catchment area, an explicit provision clarifying the decrees’ relationship to charter schools should be included in any state with districts that remain under judicial oversight.

**Require charter school applications to attend explicitly to the local context, particularly identified achievement disparities, graduation rates, and suspension and expulsion issues.** By requiring as an element of a charter school application explicit attention to identified and quantifiable educational disparities, the statute increases the likelihood that charter schools will serve equity-focused goals of educational reform.

**Require that charter school applicants explain how the school will broaden, not replicate, existing opportunities in the community or communities intended to be served by the school.** Particularly given current political limitations on school funding, the state has an interest in ensuring that any new programs avoid replication of existing capacity. Requiring such an approach also helps to avoid negative outcomes associated with reduced economies of scale associated with redundant programming.

**Require evidence that the proposed school’s curricular philosophy, methodological approaches, or both are likely to achieve positive results.** As noted in the section above, charter school applicants should be required to do more than simply describe the educational program they wish to employ. Rather, they should be required to tether their approach to high-quality research evidence that their request has a high likelihood of success. This requirement also ensures that funds used for charter school development serve as wise investments of the public fisc.

**Require detailed recruitment plans to ensure that the school targets and attracts a broad applicant pool in terms of race, socio-economic status, disability status, gender, and limited English proficiency.** Current charter school laws direct applicants to describe admission and sometimes recruitment plans, which is a necessary, but insufficient requirement. Beyond this, however, charter applicants should explicitly detail, given the local context and the geographic area from which students will be drawn, how the school will be advertised, and how students from a broad variety of backgrounds will be encouraged to apply. Doing so makes diversity a design principle, rather than merely a passive aspiration. Moreover, the efficacy of any plan will depend on the resources available to implement it. Therefore, the plan should include a proposed budget for recruitment and assurances that the necessary resources are available.

**As part of the standards for granting charter approval and renewal, create a set of rebuttable legal presumptions tied directly to equal educational opportunity.** Charter schools are disproportionately likely to have racially homogenous student populations, raising concerns that charter schools have exacerbated racial isolation and created de facto segregation. Some charter schools also appear to turn away children with disabilities or children learning English. Finally, some charter schools have
been designed to serve homogenous populations (e.g. single-sex schools or schools designed for children with disabilities). In each instance, the public policy concerns are the same: given our history of racial segregation, reluctance to provide appropriate programming to children learning English, warehousing and denial of opportunities for children with disabilities, and limiting educational opportunities on the basis of sex, does an educational environment with a homogenous or nearly homogeneous student population based on some identified status characteristic (race, ethnicity, sex, disability) justifiably serve the public interest?

Given those concerns and the historical context of hard-fought advances against discrimination, it is imperative that state policymakers ensure that charter schools serve the purpose of advancing equity, not retreating from the goal. As such, we recommend state legislators adopt a series of rebuttable legal presumptions that trigger greater scrutiny and greater accountability to ensure that each charter school advances educational opportunity. Suggested language for these presumptions appears in the accompanying separate model code, but the intent is the same for all; to declare that some types of schools are presumptively adverse to public policy and therefore may not bear the imprimatur of the state as a public charter school without substantial justification to ensure non-discriminatory intent, effect, or both. In each instance, the presumption could be overcome if evidence could be marshaled to document how the school is actually consistent with and not counter to equal educational opportunity. Moreover, that evidence could include documentation of parental satisfaction, although this alone would be insufficient to show an advancement of the equity goals of charter policies.

This requirement is consistent with the non-discriminatory language in federal law (Title VI, Title IX, the EEOA, Section 504, the ADA, the IDEA and the NCLB). Likewise, requiring justification replicates the standard to which courts would hold any program alleged to be discriminatory. Requiring such justifications whenever a charter contract is initiated and renewed ensures that charter schools operate in a manner consistent the principles of equal protection.

Grant state educational agencies (SEAs) the authority to revoke and non-renew charters of schools that do not meet basic standards, whenever charter authorizers fail to act. The primary oversight responsibility for charter schools’ operation is the charter authorizer. However, if the authorizer fails to act, the system essentially breaks down. Accordingly, a second level of oversight is needed to ensure that the goal of equal educational opportunity is protected for all students. We recommend some state educational agency (state school board, state department of education, state charter school board) be given the independent statutory authority to revoke or non-renew poorly performing charter schools.

Reauthorization of NCLB

As noted above, the federal provisions that describe and fund charter schools are found in No Child Left Behind. Congress is currently in the process of reauthorizing NCLB,
including the portion entitled the “Charter Schools Expansion Act.” As such, legislators have an opportunity to strengthen the law by adding provisions to ensure that charter schools principally advance equal educational opportunity. We recommend the following:

**Condition funds distributed to states through NCLB’s charter school provisions on a clear articulation of how each state’s charter school legislation is used to advance equal educational opportunity and other existing published priorities.** Under existing law, funds expended under the Charter Schools Expansion Act flow first to the states. Provisions should be added to require that states submit plans that detail how each state’s charter school program serves the advancement of equity in order to be eligible for those funds.¹⁸⁷

**Require that states award federal planning grants only to charter schools with applications that show a strong likelihood of success to positively affect local achievement disparities.** In addition to requiring that charter school legislation must meet minimum standards, NCLB should require that states award charter planning grants only to those schools most likely to move the state appreciably closer to a goal of equal educational opportunity.

**Establish programs and grant funds that create an incentive to those charter schools that narrow achievement gaps and promote integration.** Currently federal funding is provided for charter school development in the form of planning grants. The provisions suggested here would go beyond planning grants and would provide recognition, funds, or both to established charters that serve as exemplars of successful integrated learning. In order to privilege those charter schools that demonstrate success in narrowing achievement gaps, the federal government could enact provisions to reward those programs. The incentives could take a variety of forms (e.g., designating schools of equitable excellence, providing funds to support expansion, providing funds to be used to support special projects, providing funds to be used as bonuses for staff, providing funds for discretionary school use). In whatever form the incentive takes, any funds should be contingent upon sharing approaches in order to diffuse innovations to the broader educational community.

**Require states to collect data regarding charter school recruitment, retention, and discipline.** In addition to the data already required by NCLB, the law should be amended to require that states require charter schools to report data on recruitment, retention and discipline of students. These data should be reported in the aggregate and disaggregated on the basis of race, ethnicity, gender, disability, and language. In that way, both state and federal officials can better monitor charter schools’ effect on equity and diversity.
Notes and References


Charter schools are relieved from compliance from state laws and regulations in exchange for greater accountability through compliance with provisions of a charter contract.


7 Koski and Reich discuss four conceptions of equal educational opportunity: (1) “Equal educational opportunity might mean the simple treatment of everyone equally by allocating identical resources to each student;” (2) “Equal educational opportunity as horizontal equity ensures that all are provided equal access to education and that education does not discriminate against any child or identifiable and ‘arbitrary’ class of children (e.g., the poor) by creating or exacerbating their subordinate status;” (3) “A third conception of equal educational opportunity would aspire to eliminate the effects of socially produced inequalities. The schoolhouse serves to redress background social inequalities by directing additional resources to those students who are deemed needy;” and (4) “Finally, a fourth conception of equal educational opportunity would target all background inequalities, including those that are not caused by social circumstances.”


14 Griffin v. County School Board of Prince Edward County, 377 U.S. 218 (1964).
Green v. County School Board of New Kent County, 391 U.S. 430 (1968).
16 Table 1 does not list every major case in each category, but rather representative landmark cases that establish the current jurisprudence in each area. The full citations for each case and federal statute follow:
Title VI of the Civil Rights Act, 42 U.S.C. 2000d et seq.
Americans with Disabilities Act, 42 U.S.C. 12101 et seq.
17 No Child Left Behind Act, 20 U.S.C. 6301 et seq.
18 20 U.S.C. 1400 et seq., 34 C.F.R. 300 et seq.

http://nepc.colorado.edu/publication/chartering-equity
20 Public Law 89-10, §201(1965).


Chief among its requirements is that states that accept NCLB funds institute a uniform system of state accountability, which includes testing children in reading and math each year in grades 3-8, and once in the high school years. States must also assess scientific knowledge at least three times during elementary and secondary school. With a goal of 100% of students scoring at or above state established proficiency levels by 2014, the law tracks schools’ “adequate yearly progress” annually. Schools that fail to meet the standards set by each state are deemed “in need of improvement.”


30 In December of 2010, the U.S. Department of Education published its final list of funding priorities for use when funding projects (75 Federal Register 78486, December 15, 2010). As the introduction to the regulations explains:

[w]e take this action to focus Federal financial assistance on expanding the number of Department programs and projects that support activities in areas of greatest educational need." Several of the priorities listed further support the centrality of equal educational opportunity. They are:

- Priority 1—Improving Early Learning Outcomes
- Priority 3—Improving the Effectiveness and Distribution of Effective Teachers or Principals
- Priority 4—Turning Around Persistently Lowest-Achieving Schools
- Priority 5—Improving School Engagement, School Environment, and School Safety and Improving Family and Community Engagement
- Priority 6—Technology
- Priority 9—Improving Achievement and High School Graduation Rates
- Priority 11—Promoting Diversity
- Priority 13—Enabling More Data-Based Decision-Making
- Priority 14—Building Evidence of Effectiveness
Priority 15—Supporting Programs, Practices, or Strategies for which there is Strong or Moderate Evidence of Effectiveness


33 The American Civil Liberties Union describes the “school to prison pipeline” as “a disturbing national trend wherein children are funneled out of public schools and into the juvenile and criminal justice systems” for disciplinary infractions that could be addressed within schools.


For research and a discussion of the concept see:


35 Brief of 533 Social Scientists as Amici Curiae in Support of Respondents, *Parents Involved in Community Schools v. Seattle School District No. 1*, at 10 (Nos. 05-908 & 05-915).

36 Brief of 533 Social Scientists as Amici Curiae in Support of Respondents, *Parents Involved in Community Schools v. Seattle School District No. 1*, at 12 (Nos. 05-908 & 05-915).


38 See:


Green, Baker, and Oluwole argue that funding equity may be insufficient to correct the educational disadvantages experienced by schools with high Black concentrations because “all else equal, it would cost more simply to provide comparable teaching quality in predominantly Black schools” (309).

See also:


40 For example, Nevada’s racial-balancing provision requires that the racial balance of charter schools not differ by more than 10% from the racial composition of students in the school district. Nev. Rev. Stat. § 386.580(1) (2011).

41 For example, Kansas simply mandates that “pupils in attendance at the [charter] school must be reasonably reflective of the racial and socio-economic composition of the school district as a whole.” Kan. Stat. § 72-1906(d)(2) (2011).


44 In the Seattle case, the school district employed a series of tiebreakers to determine student assignments to oversubscribed high schools. Under the pertinent tiebreaker, the district sought to ensure that the schools were within 10% of the district’s White/non-White composition, which was 41% White and 59% non-White. Similarly, the Kentucky school district’s assignment plan was designed to make certain that each non-magnet school had between 15% and 50% Black enrollment. The district’s racial composition was approximately 34% Black and 66% White. Students’ requests for school preference were approved on the basis of availability and the racial integration guidelines.

45 The plurality was formed by Chief Justice Roberts and Justices Scalia, Thomas, and Alito.


48 These measures include: (a) the strategic site selection of new schools; (b) creating attendance zones with general recognition of the school district’s demographics; (c) distribution of resources for special programs; (d) targeted recruitment of students and faculty; and (e) racial tracking of enrollments, performance, and other statistics.

49 “In many metropolitan areas....creative siting of charter schools could allow the school to serve both areas of concentrated poverty and students in more affluent and diverse areas” (p. 3).


50 South Carolina’s statute may provide a blueprint. It states:

In the event that the racial composition of an applicant’s or charter school’s enrollment differs from the enrollment of the local school district or the targeted student population by more than twenty percent, despite its best efforts, the local school district board shall consider the applicant’s or the charter school’s recruitment efforts and racial composition of the applicant pool in determining whether the applicant or charter school is operating in a nondiscriminatory manner. A finding by the local school district board that the applicant or charter school is operating in a racially discriminatory manner may justify the denial of a charter school application or the revocation of a charter. . . . A finding by the local school district board that the applicant is not operating in a racially discriminatory manner shall justify approval of the
charter without regard to the racial percentage requirement if the application is acceptable in all other aspects.


http://nepc.colorado.edu/publication/chartering-equity


63 34 C.F.R. §106.34(b).

64 “A nonvocational public charter school that is a single-school local educational agency under State law may be operated as a single-sex charter school ...” 34 C.F.R. §106.34(c)(2).


72 For example, the University of Wisconsin-Milwaukee (UWM) adopted the following:

The University interprets its responsibility to authorize charter schools as a part of a larger attempt to improve education for children and in this instance, the education of children in the City [of Milwaukee]. Charter schools must have programs that provide quality education to urban students and address the critical issues of today’s urban education environment. The academic achievement of children who are viewed as at-risk should be the central focus of the charter school application. Substantive outcomes must be given priority over process experiences if academic achievement is to serve as the central focus. ...
University and SOE [School of Education] consider the following principles to be essential to the development of charter schools authorized by the University. These principles are as follows:

- The charter school should be developed to improve the overall education conditions for children who live in the City.
- The charter school should reflect the "best educational practices" based upon professional standards and current research.
- The charter school should be developed to reflect linkages between and among the school, families, and community agencies.
- The charter school should reflect and be consistent with the UWM-SOE Urban Mission in all respects.
- The charter school population should reflect the diversity of the population of the City.
- The administration of the charter school should embody principles of democratic management.
- The charter school success measures should encompass both academic and social outcomes for children, as well as consumer satisfaction.


82 The National Alliance of Public Charter Schools recommends that states provide transportation funding to charter schools. See:

83 Wis. Administrative Code, PI 9.06.


85 See notes 44 and 49.

86 See notes 48 and 51.

87 See also: